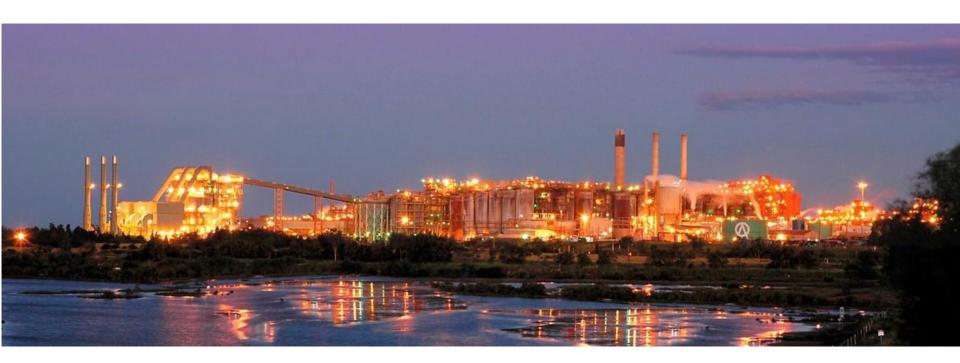




# Team Day Plan – Engineering How to make 2024 Extraordinary

1st February 2024







## Asset Management – Agreed Actions

- Develop rituals to review Critical Asset tactics aiming to improve and/or maintaining Residual Life
- Create link between: Asset Condition Board Archer Risk
  Register Capital Plan
- Improve the **useability** of the **check List System** (resources and accountabilities, functionalities, assets in program)
- Develop and implement rituals to communicate asset condition, COI and ATO compliance and forecast COI due dates.
- Clean up ISIS for Civil and Structural
- Integrate Electrical Integrity into the Asset Management Policy (focus for the year: Arc Flashing)





### MM and Plant Support



#### **Asbestos Strategy**

- Identify where we can encapsulate asbestos clad pipe vs asbestos removal: Responsible personnel
  Tony Wroe and Neil Lewis.
- Expand Asbestos Disposal Site footprint: Responsible personnel Tony Wroe, Neil Lewis and Sean Sullivan.
- Explore the opportunity to conduct asbestos identification sampling locally: Responsible person Tony Wroe
- Support for the update of the site asbestos register: Responsible personnel Tony Wroe and Neil Lewis.

#### **Demolition**

- Develop 'rashmap' and add to portal with periodic updates: Responsible personnel Simon Swindells and Pat Steer
- Identify and prioritise deconstruction of redundant assets e.g. pipe work: Responsible person Pat Steer
- Develop a team of contractors under direct Project Supervison to execute this work :Responsible person Paul Marsh

#### **Capital Effectiveness**

 Develop a team of multi-skilled contractors under direct QAL leadership to undertake work on selected capital projects and respond to plant priorities as required. Responsible personnel Grant Wilson and Paul Marsh





## Project Execution (Safety / Health)

Evolve from a forced safety culture (have to) to an involved and integral culture (want to)

- Foster safety culture with visible leadership and perform quality risk assessments (L2 JHAs)
  - How? Safety Maturity Model
  - Who? All
- Reinvigorate CRM with Hold Points
  - How? Field verification
  - Who? Field based employees for credible fatalities
- Assess the work area
  - How? Planned housekeeping campaigns
  - Who? All

"What's my 50%?"

- Visible leadership feedback at daily LEAN meeting
- Value and promote Blue Bus behaviours
  - Express gratitude and celebrate success
  - How? Through visible leadership discussions with contractors
  - Who? All





## Project Delivery (Electrical) Team

- Key Action Items
  - Project Sponsor & Stakeholder Involvement.
    - Action 1 Development of a communication plan template for use at each phase gate. (Joel P) End March 2024
    - Action 2 Implementation of Communication plan into project management workflow per project (Portfolio Owner) April 2024
    - Action 3 Utilisation of construction Management Plan prior to Implementation phase. (Project Lead/Joel P) End February 2024
  - Electrical Infrastructure Integrity Roadmap
    - Action 1 Update Strategy Report (Daniel Lambert) Q4 2024 (review)
    - Action 2 Priority Development Workshop utilising Archer Tools (Russ Dendle, Russ Sims) by 14<sup>th</sup> February 2024
    - Action 3 Lock in 2024 / 2025 Implementation Schedule (Electrical Integrity, Engineering, Project Delivery) by 21<sup>st</sup> February 2024





#### Governance team









## PM Process and RACI update

- Workshop Day
- Update of policies/procedure
- Update standards
- Training package

#### WHO:

- Governance Team
- •Cl's
- Project Leads
- Engineering

#### Prioritised Project List

- Stakeholder identification
- Effort/benefit Weighted List
- Top 5 published
- Archer Alignment/update

### Project management modernisation

- · Software Market research
- Software selection
- Integration roadmap
- Training on software
- Include Schd. in int. plan

#### WHO:

- Governance Team
- •Cl's
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- Engineering



- Governance Team
- Project Leads
- Construction supervisors
- Engineering team
- ESP's and Contractors
- ·IT







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